prison entrepreneurship

program

Business Plan Competition January 23-24, 2020

Kalan Samson's Priority Trucking

Prison Entrepreneurship Program P.O. Box 926274 Houston, TX 77292 (832) 767-0928 www.pep.org

Samson's Priority Trucking

"Samson's Priority Trucking, where on-time delivery is our strength"

Business Plan January 2020

*Kalan*Owner & Founder

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Opportunity

All types of companies need freight moved. The big companies cannot fill the gap which my company can.

Customers

Grocery stores/ warehouse owners/ broker business owners.

Marketing

Flyers/ newspaper/ Radio along with TV and trade shows.

Purpose

Here at Samson's Priority Trucking and transportation the mission is to alleviate the pressure by taking the weight upon ourselves. This is our purpose and our mission

Differentiators

Two driver team specialize in all types of freight transportation.

Financials & Extras

Sales:	\$ 383,900	100%
COGS	81,200	21%
Gross profit	302,600	79%
Overhead	21,700	6%
Pretax income	280,800	73%
Tax expense	70,200	18%
Owner withdrawals	42,500	11%_
Net income	\$ 168,100	44%

Personal Fit

Solution

Fill gaps that large companies will not fulfill in the niche markets.

Extras

We have a wide variety of potential customers and clients to choose from and network with.

Start-up Costs

Owner investment - cash	\$ 20,000
Owner investment - equipment	14,000
Vehicle and/or equipment loan	-
Start up financing	1,110
Total start up costs:	\$ 35,110
Plan Purpose:	Start-Up

I will be an owner/ operator and will work to fulfill the niche markets. I will be a valuable asset the economy is needing in a self-service direction.

PERSONAL FIT

My name is Kalan; I was born October 5, 1991, in Natchez, Mississippi. I was raised by both parents. I am the eldest of three children; my parents worked hard and raised me the correct way. In school I was a class clown from time to time, but overall a fairly decent kid.

The first job I was ever employed to, was a barbershop named Moore Style. I received pay from the barbers and the shop owner. My second job required me to pay taxes, so I guess you can say this was my first real job. I was a clerk at Sack N' Save and I also was responsible for retrieving the shopping carts from the parking lot.

I maintained this job all through high school. When I graduated, I enlisted in the Army Reserves. I signed a contract with them for a term of four years; with a \$12,000 signing bonus upon completion of basic training and AIT. My M.O.S was 92 Gulf food service specialist. I completed training and returned home to Garland, Texas; I was stationed in Grand Prairie, Texas.

Shortly after my return home, I began to work with my father at a company named Clements Nut CO. I was a roast operator, and I worked that job for 13 months. I then applied for a job working as a United States Postal Service worker. I begun as a mail handler assistant, and moved to better positions as time passed.

While jubilant at the accomplishment; death struck very near, penetrating my mind heart and soul. My healthy and strong new born son, Kalan Montel Jr.; met his demise in the care of his mother's relatives. It was unexpected and devastating; something that just breaks a man, and something no parent should ever experience. Losing my son affected my life in an unimaginable way.

My friends in the military and postal service noticed that I was not the same as I had been before. My bearing was lost along with my sight of who I was and my direction. I began using drugs and became a sexual addict. Naturally the mother of my son and I began to bicker and quarrel a lot. In the year 2016 things came to a head, and I was arrested for aggravated assault with deadly weapon. I was sentenced to two years deferred probation. I violated the terms of my probation very shortly after being sentenced, and was arrested again, then sentenced to five years TDCJ.

I then began to reflect on all the wrong and hurt I caused and began to make amends. I also accepted Jesus Christ as my Lord and savior. I have since become meek and more understanding; also devoted to no more drinking and drug usage. I will utilize self-control and be done with the old man I became. My family and I deserve more and I demand more from myself. This change was brought to me in a state of brokenness and humility in the presence of God almighty. I am now healed and made whole again.

I learned that I am a leader that can lead judiciously; and now I desire to run and operate a business of my own, and help empower others. I also want to help people overcome struggles similar to my own. My business will take roughly four years to get up and running, as I have to work as an operator to learn and understand my craft better. The

reason I can be trusted with capital investments is because; I would not bite the hand that feeds me. PEP has gifted me with hands and ropes, along with ladders to pull me out of the muck and mire. I will show my trust worthiness by being noble and bringing honor to my family and PEP.

OPPORTUNITY

- Can I solve the problem given my skills and personality?
 - Yes, I was a docker for the postal service and would expedient mail.
- Is the customer looking for a more holistic solution than his or her immediate complaint?
 - Customer is looking for holistic solution other companies are not dependable we are
- Do I need to do all of the work myself or can I hire others to help me and still maintain quality?
 - I will employ others in my business.
- Is there growth potential to expand my business, or is this a dying market?
 - > There is growth potential.
- How soon can I get my business up and running?
 - Within three years of my release.
- Is this something that will take a lot of cash to get started or is it more of a question of hustle?
 - There is capital needed to be successful.
- Is this something I would be proud to share with my family and parole officer?
 - Yes it is.
- Is the opportunity (Activity and Start Date) consistent with potential parole restrictions?
 - ➤ No.
- Would my business start as a part-time venture or need to be full time?
 - > It will be full-time.

SOLUTION

- Is what I am offering filling the customer's real need?
 - > Yes, they need product moved.
- What are the benefits (not features) that I am providing?
 - > Time and service.
- Why can I do this better than another business (competitor)?
 - ➤ Because I have the proper training and expertise. That along will solve a lot of the trials and errors that are experienced.
- How will I deliver this better idea to my customers?
 - By filling in the gaps that are left open by other companies; allowing my work to speak for its self.

- Is my delivery (retail store, home service, etc.) consistent with how I will produce the service (one-day delivery, hand-made products, etc.)?
 - ➤ I will deliver as promised, customers will not be let down.
- Is my solution consistent with my passion for selling?
 - Yes, we are all about profit and pleasing customers.
- Is the price of my solution equal to or less than the customer's pain?
 - The price will be slightly less than the customers' pain.
- Is the approximate cost of my solution lower than the price?
 - Time is our main cost and the value point will be based on the shipment.
- Do I need a fixed location (Storefront) or is this a mobile business?
 - Though we are a mobile business, we will have an office building with a truck yard.
- Do I offer a guaranty or return policy?
 - We will not have a return policy, but we will be insured.

CUSTOMERS

Demographics:

- Will my service have different appeal to men versus women?
 - Both sexes will equally want to utilize my business.
- What is my ideal customer's age (children, young adult, middle aged, mature)?
 - Ages are not necessarily important; customers must be mature and sane.
- Does my customer need to be married, single or does it matter?
 - > It is of no importance.
- Do language or ethnicity differences improve or limit my ability to sell to my ideal customer?
 - It improves my ability to reach a broader customer base.
- What aspect of my ideal customer am I appealing to (outdoors person, health conscious, nerd, their personal image, environmental concerns, recreation, etc.)?
 - ➤ I will be appealing to virtually all types.

Income:

- Does my customer need a certain income (rich, middle class, poor)?
 - They would need to be middle class to rich.
- Does my customer need to own specific assets (car, house, boat)?
 - No.

Location:

- Where will I sell to my customers (their home, their workplace, on the street, online, my store, an event like trades day)?
 - > I will sell online and stores.

- Do I go to my customer (home service) or does my customer come to me?
 - > I travel to customers.
- What neighborhood will my ideal customer live/work in (River Oaks/Highland park, a suburb, or small rural community)?
 - My ideal customer will live in the suburb.
- How close are my customers geographically located (live close to each other or spread all over the city)? Time is money.
 - They will be spread all over the city.
- How easily can I find this customer (one at a time or they will provide referrals)?
 - We will encourage our customers to provide referrals.

Other:

- Can I reach these individuals as a group or do I need to find and sell to them individually?
 - > I will be able to find them both collectively and individually.
- Once I sell to a customer, what is the likelihood that they will buy from me again?
 - They will come to use again because we are dependable.

If Doing Business to Business Operations (Optional):

- Am I selling to a wholesaler, retailer or does it matter?
 - No, it does not matter.
- What industry is my customer in?
 - Food, tech, and furniture.
- What size customer do I want to serve (large/small, single/multiple locations)?
 - > A large scale of customers and multiple locations.
- Will my customer require special insurance (construction bonding, liability insurance)?
 - No.
- Does my customer require 24/7 service?
 - ➤ No.
- Do I have the capacity to meet the customer's demands?
 - Yes.
- Will the size of a customer allow me to develop other clients or will I be hostage to one company?
 - Will be able to expand easily.

DIFFERENTIATORS

My Competitors	Direct or Indirect	Promotion	Price	Their Advantages	Their Disadvantages	My Differentiators
JB Hunt	Direct	Billboards, TV, and radio.	N/A	Well known and established.	Cannot fill niche.	Specialize in all freight transportation.
Swift	Direct	Billboards, TV, and radio.	N/A	Well known and established.	Cannot fill niche.	Provide lower rates.
Uber	Direct	Billboards, TV, and radio.	N/A	Well known and established.	Cannot fill niche.	Have a two driver team.

External Extras:

- Do you have a connection with a supplier in your industry?
 - > I have no connections.
- Do you have access to a favorable location for your business?
 - Yes.
- Are you going to be the first company of your type in your chosen area operations?
 - ➤ No I will not.

Internal Extras:

- Do you have a new or cutting edge concept?
 - ➤ No, but I will be constantly in search of one.
- Will you be able to offer specialized or flexible scheduling that your competitors cannot match initially?
 - > Yes, a two driver team system.
- Are you an especially charming or personable person?
 - Yes, I am from the south where southern hospitality is as natural as breathing.

MARKETING

Message:

- What are three things your company name (with no other information provided) says about your company?
 - > Licensed commercial drivers, hard workers, and time effective.
- What is your tagline?
 - > We carry the freight and are never late.
- How does your name and tagline make you different than your competitors?
 - They cannot be me and I cannot be them originally or personally.
- Can your message be effectively conveyed through multiple types of media?
 - > Yes.
- Is your message effective across different demographics?
 - > Yes.
- Is your pricing consistent with the market for similar offerings?
 - > Yes, but will vary for competitive advantage.
- Is your pricing consistent with the degree of personalization?
 - > Yes, the greater the load the greater the pay.

Media:

- What are three types of media you will use to reach your customers?
 - > I will use Web pages, billboards, and social media.

- How many potential typical customers (not just total people) can you reach each month using the types listed above?
 - ➤ I could easily reach over 200 customers a month with my chosen media types.
- Once you've reached your typical customer, how many will actually buy from you?
 - ➤ I believe I will do business with at least 72% of my reached customers.
- For each of the three, what do you think the estimated cost will be?
 - > Between \$500 for all three combined.
- For each cost estimate, is this a one-time expense up front or a recurring monthly charge?
 - > It will be a quarterly expense.
- How will you collect customer reviews?
 - > I will collect reviews online.

RESUME

Kalan

1100 Hwy 1807 Venus, TX 76084 Cell 999-999-999, myaccount@gmail.com

Experience

Deli Clerk December 2009-July 2012

Serviced customers and cut meat.

Roast Operator August 2012-July 2013

Cooked peanuts and maintained machines.

92 Gulf Food Service Specialist

February 2011-August 2015

Prepared food, maintained equipment, and operated infield setting.

U.S. Postal Service

August 2013-August 2016

Sorted mail, expedite forklift, and power jack operator.

Skills

- Machine Operator
- Forklift Operator
- Power Jack Operator
- Jitney Driver

- Palletizer (making of pallets)
- Inventory/Logistics specialist
- Expediter
- Dock Worker

Education/Certifications

PEP

May 2019 – January 2020

Values-based entrepreneurship program of intensive three-month leadership academy and six-month business plan competition with training in business, marketing, finance and competitive strategies. Participants are coached by top executives and MBA advisors from universities across the country culminating in a 30-minute presentation to CEOs and investors. Graduates earn certificate in Entrepreneurship from Baylor University's Hankamer School of Business.

Garland H.S. 2006-2010

Diploma

Owner's name Kalan Company name Samson's Priority Trucking

NAICS Business Classification

Sector (general classification) Sub-sector (more specific classification) 484: Truck Transportation

_48_49_Transportation_and_Warehousing

Start-up Costs Year 1

Year 1						
Assumption 4 - Total Uses						
•	Paid or					
Non-Depreciable Costs	contributed					
·	in Month 1					
marketing, business cards, fliers	50					
cell phone purchase	60					
car/truck down payment, if leased	10,000					
permits	2,000					
supplies, office & misc.						
Cash needed for start-up expenses	12,110					
			Equipr	ment		
Depreciable Costs	Paid or		Financ	ing		
Depreciable Costs	contributed		(Additio	nal to	Depreciable	
	in Month 1	_	amount	paid)	Assets	_
company car, truck or van	15,000				15,000	
company trailer	8,000					
computer, printer, fax		-			-	
		-			-	
		-			_	
building/office deposit		L		N/A	N/A	
beginning cash balance				N/A	N/A	
Cash needed for start-up assets	23,000	_			15,000	-
		_			60	assumed life (months)
					250	monthly depreciation
	* * *					
Total start up cost	35,110					
Assumption 5 - Total Sources	1					
Cash owner will contribute and the value of						
owner's assets contributed to company	20,000	57%				
Vehicle loan and other equipment debt (see						
note 7 for financing)		0%				
	_	076				
Startup financing, if applicable (for example						
Kiva loan)	1,110	3%				
Outside equity investment, if applicable	14,000	40%				
Total start up cost,						
total sources	35,110	100%				
		. 55 /6				

Kalan dba Samson's Priority Trucking EOU, Financing, and Payroll Assumptions Year 1

Assumption 6 - Revenue Model (Economics of One U	Jnit)												
	Product 1	<u> </u>			Product 2				Product 3				
Product name	Mileage Norm	al Haul			Hazardous	Haul							
Product description	400 Mile Minumum	1			400 Mile Minui	num							
Price per unit			1,300.00	100%			2,200.00	100%				0%	
·						_				_			
Cost of one unit	hours	rate			hours	rate			hours	rate			
Non-owner payroll exp.			-	0%			-	0%			-	0%	
Non-owner payroll tax 9.0%			-	0%			-	0%				0%	
cost 1 description	Gas		70.00	5%	Gas		70.00	3%				0%	
cost 2 description	Maintenance		250.00	19%	Mainenance		300.00	14%				0%	
cost 3 description				0%				0%				0%	
cost 4 description				0%				0%				0%	
Total variable costs			320.00	25%		_	370.00	17%		_		0%	
Gross profit per unit - what you see on income stat	ement		980.00	75%			1,830.00	83%			-	0%	
	Charle our Manualle d	14	N 4 4 l- 2	NA	Name to E	N.A the C	N 4 4 l 7	NA	Manually O	NA	NA	Manual 42	T-4-1 V
Miles as Newsel Head sold	Start-up Month 1		Month 3		Month 5	Month 6		Month 8	Month 9	Month 10	Month 11		Total Year
Mileage Normal Haul sold		15 7	15 7	15 7	15 7	7	15 7	15 7	15 7	7	15 7	15 7	165 77
Hazardous Haul sold sold		/	/	/	/	/	/	/	/	/		/	//
Solu													-
total revenue		\$ 34,900 \$	34,900	\$ 34 900	\$34,900 \$	34,900 \$	34 900	\$34,900	\$34,900 \$	34,900	34,900	34 900	\$383,900
total cost of sales		\$ 7,390 \$,	\$ 7,390	\$ 7,390 \$	7,390 \$		\$ 7,390	\$ 7,390 \$	7,390 \$			\$ 81,290
total income statement gross profit (excludes owner	r labor)	\$ 27,510 \$			\$27,510 \$	27,510 \$		\$27,510	\$27,510 \$	27,510		•	\$302,610
	,		,-	, ,-		,	,-	, ,-		,	,	,	, ,-
Assumption 7 - Financing			• • • • •										
<u> </u>		Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Total Year
Equipment financing, see Start-up Costs sheet	principal hoginain	amortization		Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Total Year
Equipment financing, see Start-up Costs sheet Amount borrowed \$ -	principal, beginning	amortization		Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Total Year
Equipment financing, see Start-up Costs sheet Amount borrowed \$ - Interest rate (example 8%)	interest expense	amortization		Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Total Year -
Equipment financing, see Start-up Costs sheet Amount borrowed \$ - Interest rate (example 8%) Loan term (# of months)	interest expense principal payment	amortization				Month 6	Month 7		Month 9	Month 10	Month 11	Month 12	Total Year - -
Equipment financing, see Start-up Costs sheet Amount borrowed \$ - Interest rate (example 8%) Loan term (# of months) Monthly payment -	interest expense	amortization				Month 6	Month 7		Month 9	Month 10	Month 11	Month 12	Total Year - -
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Equipment financing, see Start-up Costs sheet Amount borrowed \$ - Interest rate (example 8%) Loan term (# of months) Monthly payment - Start-up financing, see Start-up Costs sheet Amount borrowed \$ 1,110 Interest rate (example 8%) Payback period (# of months) Grace period (months pay delay) Monthly payment \$ 97 Assumption 8 - Payroll, nondirect # of employees avg hours each employee(s) worked per montaverage per hour wage salary expense, exclduing payroll taxes Assumption 9 - Equipment Purchases, after start-up	interest expense principal payment principal, ending principal, beginning interest expense principal payment principal, ending th, not in EOU above	amortization 3 3 1,110 - 1,110 Month 2	schedule	- - - 1,110 7 (89) 1,021	- - - - 1,021 7 (90) 931 Month 5	931 6 (90) 841 Month 6	- - - 841 6 (91) 750 Month 7	- - - 750 5 (92) 658	- - - - 658 4 (92) 566 Month 9	- - - 566 4 (93) 473 Month 10	- - - 473 3 (93) 380 Month 11	- - - 380 3 (94) 286	- - (824) Total Year
Equipment financing, see Start-up Costs sheet Amount borrowed \$ - Interest rate (example 8%) Loan term (# of months) Monthly payment - Start-up financing, see Start-up Costs sheet Amount borrowed \$ 1,110 Interest rate (example 8%) Payback period (# of months) Grace period (months pay delay) Monthly payment \$ 97 Assumption 8 - Payroll, nondirect # of employees avg hours each employee(s) worked per montaverage per hour wage salary expense, exclduing payroll taxes Assumption 9 - Equipment Purchases, after start-up Description	interest expense principal payment principal, ending principal, beginning interest expense principal payment principal, ending th, not in EOU above	amortization 3	schedule =	- - - 1,110 7 (89) 1,021 Month 4	- - - - 1,021 7 (90) 931	- - - - - 931 6 (90) 841	- - - 841 6 (91) 750 Month 7	- - - - - 750 5 (92) 658	- - - - 658 4 (92) 566	- - - 566 4 (93) 473 Month 10	- - - - 473 3 (93) 380	- - - 380 3 (94) 286	- - 45 (824)
Equipment financing, see Start-up Costs sheet Amount borrowed \$ - Interest rate (example 8%) Loan term (# of months) Monthly payment - Start-up financing, see Start-up Costs sheet Amount borrowed \$ 1,110 Interest rate (example 8%) Payback period (# of months) Grace period (months pay delay) Monthly payment \$ 97 Assumption 8 - Payroll, nondirect # of employees avg hours each employee(s) worked per montaverage per hour wage salary expense, exclduing payroll taxes Assumption 9 - Equipment Purchases, after start-up	interest expense principal payment principal, ending principal, beginning interest expense principal payment principal, ending th, not in EOU above	amortization 3 3 1,110 - 1,110 Month 2	schedule	- - - 1,110 7 (89) 1,021	- - - - 1,021 7 (90) 931 Month 5	931 6 (90) 841 Month 6	- - - 841 6 (91) 750 Month 7	- - - 750 5 (92) 658	- - - - 658 4 (92) 566 Month 9	- - - 566 4 (93) 473 Month 10	- - - 473 3 (93) 380 Month 11	- - - 380 3 (94) 286	- - 45 (824) Total Year
Equipment financing, see Start-up Costs sheet Amount borrowed \$ - Interest rate (example 8%) Loan term (# of months) Monthly payment - Start-up financing, see Start-up Costs sheet Amount borrowed \$ 1,110 Interest rate (example 8%) Payback period (# of months) Grace period (months pay delay) Monthly payment \$ 97 Assumption 8 - Payroll, nondirect # of employees avg hours each employee(s) worked per montaverage per hour wage salary expense, exclduing payroll taxes Assumption 9 - Equipment Purchases, after start-up Description	interest expense principal payment principal, ending principal, beginning interest expense principal payment principal, ending th, not in EOU above	amortization 3 3 1,110 - 1,110 Month 2	schedule	- - - 1,110 7 (89) 1,021 Month 4	- - - - 1,021 7 (90) 931 Month 5	931 6 (90) 841 Month 6	- - - 841 6 (91) 750 Month 7	- - - 750 5 (92) 658	- - - - 658 4 (92) 566 Month 9	- - - 566 4 (93) 473 Month 10	- - - 473 3 (93) 380 Month 11	- - - 380 3 (94) 286	- - 45 (824) Total Year

Kalan dba Samson's Priority Trucking Projected Income and Cash Flow Statements Year 1

rear 1															
	Assump-	•	Month	Month	Month	Month	Month	Month	Month	Month	Month	Month	Month	First	% of Total
Davasasa	tions	Month 1	2	3	4	5	6	7	8	9	10	11	12	Year	Revenue
Revenue	2		40 500	40 500	40.500	40 500	40 500	40.500	40.500	40.500	40 500	40 500	40.500	044 500	FC0/
Mileage Normal Haul	6 6	-	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	214,500	56%
Hazardous Haul		-	15,400	15,400	15,400	15,400	15,400	15,400	15,400	15,400	15,400	15,400	15,400	169,400	44%
line not used	6							-		-	-	-	-	-	0%
Total revenue		-	34,900	34,900	34,900	34,900	34,900	34,900	34,900	34,900	34,900	34,900	34,900	383,900	100%
Cost of Goods Sold	2														
Mileage Normal Haul	6	-	4,800	4,800	4,800	4,800	4,800	4,800	4,800	4,800	4,800	4,800	4,800	52,800	14%
Hazardous Haul	6	-	2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	2,590	28,490	7%
line not used	6	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
Total COGS		-	7,390	7,390	7,390	7,390	7,390	7,390	7,390	7,390	7,390	7,390	7,390	81,290	21%
Gross profit		-	27,510	27,510	27,510	27,510	27,510	27,510	27,510	27,510	27,510	27,510	27,510	302,610	79%
Expenses	2														
Auto or truck lease		10,000												10,000	3%
Depreciation	3		250	250	267	267	267	283	283	283	300	300	300	3,050	1%
Gasoline & fuels		-												-	0%
Insurance - bonding		-	200	200	200	200	200	200	200	200	200	200	200	2,200	1%
Insurance - vehicle		- [300	300	300	300	300	300	300	300	300	300	300	3,300	1%
Interest - equip & start up	7	-	-	-	7	7	6	6	5	4	4	3	3	45	0%
Marketing		50		50		50		50		50		50		300	0%
Office - rent		-												-	0%
Office - insurance		- [-	0%
Office - telephone		- 1												-	0%
Office - utilities		- 1												-	0%
Payroll - not owner and not in	8	-	_		-	-			-	-			_	_	0%
COGS															
Payroll taxes (9%)	6 & 8	-	-	-	_	-	-	-	-	-	-	-	-	-	0%
Permits		2,000			50			50			50			2,150	1%
Supplies		_,,,,,												_,	0%
Tax service		- 1												_	0%
Telephone - cellular		60	60	60	60	60	60	60	60	60	60	60	60	720	0%
Start-up expenses		-	-	-	-	-	-	-	-	-	-	-	-	-	0%
Start up experiede		- Г												_	0%
		_												_	0%
		_												_	0%
		_												_	0%
		_													0%
														_	0%
		_												_	0%
Total expenses		12,110	810	860	884	883	833	949	848	898	914	913	863	21,765	6%
Taxable profit (loss)	1	(12,110)	26,700	26,650	26,626	26,627	26,677	26,561	26,662	26,612	26,596	26,597	26,647	280,845	73%
Tax (expense) benefit	1	(12,110)	20,.00	(10,310)	20,020	20,021	(19,982)	20,00	20,002	(19,959)	20,000	20,007	(19,960)	(70,211)	-18%
Owner's withdrawals	1	- [(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(42,500)	-11%
Net profit (loss)		(12,110)	24,200	13,840	24,126	24,127	4,195	21,561	21,662	1,654	21,596	21,597	1,687	168,134	44%
Depreciation	3	-	250	250	267	267	267	283	283	283	300	300	300	3,050	
Equipment purchases	3	(23,000)	-	-	(1,000)	-	-	(1,000)	-	-	(1,000)	-	-	(26,000)	
Principle, equipment loan	7	-	-	-	-	-	-	-	-	-	-	-	-	-	
Repay debt financing	7	1,110	_	-	(89)	(90)	(90)	(91)	(92)	(92)	(93)	(93)	(94)	286	
Owner contribution	3	20,000	_	-	-	-	-	-	-	-	-	-	-	20,000	
Equity investor	3	14,000	_	_	_	_	_	_	_	_	_	_	_	14,000	
Net cash flow		-	24,450	14,090	23,303	24,303	4,371	20,753	21,853	1,845	20,803	21,803	1,893	179,470	
Cash, period start			24,430	24,450	38,540	61,843	86,147	90,518	111,271	133,125	134,970	155,773	177,576	-	
Cash, period start			24,450	38,540	61,843	86,147	90,518	111,271	133,125	134,970	155,773	177,576	179,470	179,470	
odon, ponou enu			27,700	00,040	01,040	00, 177	50,510	111,271	100, 120	107,370	100,110	111,010	170,770	173,770	